

**The St Marylebone Church
of England Bridge School**

**Annual Report and Financial
Statements**

31 August 2017

Company Limited by Guarantee
Registration Number
08270125 (England and Wales)

Contents

Reports

Reference and administrative information	1
Governors' report (including the strategic report)	2
Governance statement	13
Statement of regularity, propriety and compliance	18
Statement on Governors' responsibilities	19
Independent auditor's report	20
Independent reporting accountant's report	23

Financial statements

Statement of financial activities	25
Balance sheet	26
Statement of cash flows	27
Principal accounting policies	28
Notes to the financial statements	34

Governors' report (including the strategic report) Year to 31 August 2017

Members
Reverend Stephen Evans (as Rector)
Mrs B Elise Omerod (as Churchwarden)
Mrs Jo Sumpter (as Churchwarden)
Mr Emy Onah (as Churchwarden)
Mrs Eliza Low (as Chairman of The St Marylebone Church of England School)
London Diocesan Board for Schools
The St Marylebone Church of England School

Governors
Dr Margaret Mountford (Chairman)
Mr Ade Adigun
Mrs Clare Alexander
Mrs Julia Burrows (resigned 10 October 2017)
Ms Elizabeth Carey
Mr Islam Chowdhury
Reverend Stephen Evans
Mr Steven Larcombe
Miss Kate Miller
Mr Robert Norton
Ms Kathryn Pugh (Executive Headteacher)
Mr Dominic Sunderland (Head of School)
Mr Richard Taylor

Company Secretary Ms Catherine Jackson

Senior Leadership Team
Executive Headteacher Ms Kathryn Pugh
Head of School Mr Dominic Sunderland
Deputy Headteacher Miss Kate Miller
Director of Finance and Administration Mr John McDonald

Registered address 17-23 Third Avenue
London
W10 4RS

Company registration number 08270125 (England and Wales)

Auditor Buzzacott LLP
130 Wood Street
London
EC2V 6DL

Bankers HSBC Bank plc
90 Baker Street
London
W1U 6AX

Governors' report (including the strategic report) Year to 31 August 2017

The Governors of The St Marylebone Church of England Bridge School ('the Academy Trust') present their annual report together with the financial statements of the Academy Trust for the year ended 31 August 2017. The annual report serves the purposes of both a governors' report and a directors' report under company law.

The financial statements have been prepared in accordance with the accounting policies set out on pages 28 to 33 of the attached financial statements and comply with the Academy Trust's memorandum and articles of association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), effective from accounting periods commencing 1 January 2015 or later.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The Academy Trust's memorandum and articles of association are the primary governing documents of the Academy Trust. The Governors act as the trustees for the charitable activities of The St Marylebone Church of England Bridge School and are also the directors of the Academy Trust for the purposes of company law. The Academy Trust is known as The St Marylebone Church of England Bridge School.

Members' liability

Each member of the Academy Trust undertakes to contribute to the assets of the Academy Trust in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Governors' indemnities

Subject to the provisions of the Companies Act 2006, every Governor or other officer or auditor of the Academy Trust is indemnified out of the assets of the Academy Trust against any liability incurred by him/her in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which relief is granted to him/her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Academy Trust.

Principal activities

The Academy Trust's principal activity during the year was the operation of a Special Free School for the secondary education of pupils with statements or Education, Health and Care Plans.

Governors' report (including the strategic report) Year to 31 August 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Governors

The Governors are directors of the Academy Trust for the purposes of the Companies Act 2006. The following Governors served during the period as shown.

Governor	Appointed (Resigned)	Appointing body
Dr Margaret Mountford (Chairman)		The St Marylebone C of E School
Mr Ade Adigun		The St Marylebone C of E School
Mrs Clare Alexander		The St Marylebone C of E School
Mrs Julia Burrows	(10 October 2017)	Co-opted Governor
Ms Elizabeth Carey		Parents
Mr Islam Chowdhury		Parents
Reverend Stephen Evans		The St Marylebone C of E School
Mr Steven Larcombe		The St Marylebone C of E School
Miss Kate Miller		Co-opted Governor
Mr Robert Norton		The St Marylebone C of E School
Ms Kathryn Pugh (Executive Headteacher)		Ex-officio
Mr Dominic Sunderland (Head of School)		Ex-officio
Mr Richard Taylor		Staff

Method of recruitment and appointment or election of Governors

The St Marylebone Church of England School may appoint up to six Foundation Governors. These Governors shall be throughout the term of their appointment Foundation Governors on the Governing Body of The St Marylebone Church of England School and at least one of such Governors shall be a nominee of the London Diocesan Board for Schools.

The St Marylebone Church of England School may appoint Staff Governors through such process as they may determine, provided that the total number of Governors (including the Principal) who are employees of the Academy Trust does not exceed one third of the total number of Governors.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Method of recruitment and appointment or election of Governors (continued)

The Parent Governors shall be elected by parents of registered pupils at the Academy. A Parent Governor must be a parent of a pupil at the Academy at the time when he/she is elected. The Board of Governors shall make all necessary arrangements for, and determine all other matters relating to, an election of Parent Governors, including any question of whether a person is a parent of a registered pupil at the Academy. Any election of Parent Governors which is contested shall be held by secret ballot. The arrangements made for the election of a Parent Governor shall provide for every person who is entitled to vote in the election to have an opportunity to do so by post or, if he/she prefers, by having his/her ballot paper returned to the Academy Trust by a registered pupil at the Academy. Where a vacancy for a Parent Governor is required to be filled by election, the Board of Governors shall take such steps as are reasonably practical to secure that every person who is known to them to be a parent of a registered pupil at the Academy is informed of the vacancy and that it is required to be filled by election, informed that he/she is entitled to stand as a candidate, and vote at the election, and given an opportunity to do so. The number of Parent Governors required shall be made up by Parent Governors appointed by the Board of Governors if the number of parents standing for election is less than the number of vacancies. In appointing a Parent Governor the Board of Governors shall appoint a person who is the parent of a registered pupil at the Academy; or where it is not reasonably practical to do so, a person who is the parent of a child of compulsory school age.

The Governors appointed from the Foundation Governors of The St Marylebone Church of England School may, with the consent of The St Marylebone Church of England School, appoint up to two Co-opted Governors for such term (not exceeding four years) and otherwise upon such conditions as they shall think fit. A 'Co-opted Governor' means a person who is appointed to be a Governor by being Co-opted by Governors who have not themselves been so appointed. The Governors may not co-opt an employee of the Academy Trust as a Co-opted Governor if thereby the number of Governors who are employees of the Academy Trust would exceed one third of the total number of Governors (including the Executive Headteacher and Head of School).

Policies and procedures adopted for the induction and training of Governors

The Clerk to the Governors meets with all new Governors to discuss their roles and responsibilities and a meeting is arranged with the Chairman and Head of School. The following documents are provided and discussed:

Academy documents

- ◆ Schedule of Governors' Meetings
- ◆ List of Governors
- ◆ Governors' contact details
- ◆ List of membership of Governors' Committees
- ◆ Governors' Expense Policy

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Policies and procedures adopted for the induction and training of Governors
(continued)

Academy documents (continued)

- ◆ Ofsted documentation
- ◆ Academy Prospectus
- ◆ Minutes of recent meetings
- ◆ Academy Admissions Policy
- ◆ Register of Business Interests form
- ◆ Disqualification Declaration form

National Governors' Association documents

- ◆ Welcome to Governance

Westminster Council documents

- ◆ Westminster Governors' Training Schedule
- ◆ List of useful acronyms and abbreviations

LDBS documents

- ◆ LDBS Training Schedule

DfE documents

- ◆ A Guide to the Law for School Governors

All Governors are encouraged to participate in training. Recent courses attended include:

- ◆ Mental Health
- ◆ First Aid Course
- ◆ Health and Safety
- ◆ Fire Marshalling and evacuation
- ◆ Safer Recruitment Training
- ◆ Safeguarding Children in Education (Level 2)

Organisational structure

The business of the Academy Trust is managed by the Board of Governors who may exercise all the powers of the Academy Trust. The Board delegates certain powers, as set out within respective Terms of Reference, to the following two dedicated committees:

- ◆ Finance and Premises Committee.
- ◆ Audit Committee.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Organisational structure (continued)

The Executive Group within the Academy Trust comprises the Executive Headteacher, Head of School, Deputy Headteacher and the Director of Finance and Administration. These leaders control the Academy Trust at an executive level, implementing the policies laid down by the Board of Governors and reporting back to them.

The Board of Governors is responsible for establishing the ethos and character of the Academy Trust, setting general policy, adopting an annual development plan and budget, monitoring the Academy by the use of budgets, management accounts and performance indicators, and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments.

Arrangements for setting pay and remuneration of key management personnel

The key management personnel of the Academy Trust during the year were the Governors and the Senior Leadership Team as listed on page 1. Governors receive no remuneration unless they are also employees of the Academy Trust, or of The St Marylebone Church of England School, in which case their remuneration relates solely to their duties as employee whilst working on the business of the Academy Trust. The remuneration of these Governors and members of the Senior Management Team are determined by the Academy Trust's Pay Committee. In making such determinations, there is consideration of the Pay Policy, available benchmark and market data, and recommendations made under the School Teachers Pay & Conditions Document (STPCD) and from the National Joint Council for Local Government Services (NJC).

Risk management

The Board of Governors has assessed the major risks to which the Academy Trust is exposed, in particular those relating to teaching, facilities, finances and other operational areas. Systems are in place to control these risks and to mitigate any potential impact. The Audit Committee assists in respect of financial risks, and a detailed risk register has been developed and internal controls implemented. Safeguarding of pupils and health and safety are taken particularly seriously with the Board of Governors ensuring that there is an extensive network of support and pastoral care, and a vigorous vetting procedure for all staff, contractors and visitors.

Connected organisations, including related party relationships

Owing to the nature of the Academy Trust's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, there is a possibility that transactions will take place with organisations in which a member of the Board of Governors may have an interest. This is generally avoided but any transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Connected organisations, including related party relationships (continued)

Given that the Academy operates as a Special School, there are no faith based admissions criteria. However, the London Diocesan Board for Schools (LDBS) has a close association with the Academy and is a Member of it. LDBS provides a significant level of support for which the Governors are extremely grateful.

The Academy is also affiliated to the Woodard Corporation, a faith based organisation comprising Woodard Schools and Academies operated by them, and their independent but affiliated and associated partners.

The financial statements do not include disclosure of transactions between the Academy Trust and The St Marylebone Church of England School. This is because, as the Academy Trust is under the control of The St Marylebone Church of England School, the Academy Trust is treated as a subsidiary and is exempt from the requirement to disclose such transactions under Financial Reporting Standard 102.

Consolidated accounts for the Group are available from the Academy Trust's registered office, as listed on page 1. No other related party transactions took place during the period of account.

OBJECTIVES AND ACTIVITIES

Objects and aims

The Academy Trust's object is specifically restricted to the following: to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school specifically organised to make educational provision for pupils with Special Educational Needs (SEN) and with a designated Church of England religious character offering a broad and balanced curriculum conducted in accordance with the principles, practices and tenets of the Church of England both generally and in particular in relation to arranging for religious education and daily acts of worship (as required by the Funding Agreement), and in having regard to the advice of the London Diocesan Board for Schools.

The Academy Trust, a co-educational Church of England Special Free School, aims to create an environment in which our students can achieve their maximum potential, gain independence and social awareness so that they can enjoy and participate in the world of work and adult society along with their mainstream peers.

As a church school we nurture respect for religious, moral and spiritual values. These values are located within scripture in *Colossians 3.12-17*, and underpin much of what we believe in. We seek to nurture *compassion, kindness, patience, forgiveness, thankfulness, wisdom, peace and gratitude* in our school community. We acknowledge our special responsibility in promoting British values and in the education of students, so that they can take a full part in society.

OBJECTIVES AND ACTIVITIES (continued)

Objects and aims (continued)

Whole School aims for 2016/17

Pupil progress:

- ◆ Increase pupil progress, especially in mathematics and writing, to ensure that more pupils are achieving or surpassing their target.
- ◆ Ensure progress and improvement against whole school aims (16 core aims).
- ◆ Develop specific strategies to support pupils' social, emotional and mental health.

Curriculum and career paths:

- ◆ Establish and develop KS4 curriculum so that all pupils can begin qualifications that enable them to reach their full potential.
- ◆ Design an innovative curriculum alongside the innovation unit, based on making links between subjects and the interests of the learners.
- ◆ Identify pathways for post-16 leavers and provide careers advice, guidance and work experience for KS4 pupils.

Leadership and teaching:

- ◆ Improve the quality of Speech, Language and Communication Needs (SLCN) specific teaching within the Teaching and Learning programme such that all teaching is consistently good or better.
- ◆ Develop and consistently demonstrate excellence in leadership, modelling high professional and pedagogical standards that impact positively on staff and pupils.

Spiritual values and the school environment:

- ◆ Maintain the School's Church of England ethos through continued involvement with St Marylebone parish church and the role of the school's chaplain.
- ◆ Ensure that the school remains a safe environment with high expectations for behaviour and attendance.
- ◆ Identify long term permanent premises or contingency plans for the start of the 2017-18 academic year.

Objectives, strategies and activities

The Academy is a co-educational centre of excellence for pupils with Speech, Language and Communication needs. Serving the local community it fulfils a need for secondary places for students with speech and language barriers.

OBJECTIVES AND ACTIVITIES (continued)

Objectives, strategies and activities (continued)

The close link with St Marylebone Church of England School allows the Academy's students to benefit from the mainstream School's specialism in SEN and its proven commitment to outstanding, effective and inclusive educational provision, supported by integrated care. Students also benefit from St Marylebone's proven track record in the pursuit of excellence, and its high aspirations for all members of our multi-cultural, multi-faith community and its outstanding teaching and learning.

Form Tutors and the Pastoral Leader carefully monitor academic progress. A code of conduct, which pupils agree to follow when they start in Year 7, ensures that firm yet fair discipline engenders an orderly and happy school community.

Academy rules are simple, clear and precise, encouraging routine, structure and consistency. The Academy aims for excellent behaviour from all students who will actively support one another and the wider community.

A close partnership between the Academy and parents and carers helps to support academic progress. All pupils have a school diary in which to record their homework, providing a day-to-day method for teachers to communicate with home. Parents and carers receive regular reports and are encouraged to attend Parents' Evenings where they will be able to discuss their child's academic progress and achievement.

In order to develop and nurture the confidence and self-esteem of pupils, the Academy believes in the importance of celebrating achievement. To this end we operate a system of specific praise and reward for academic success, hard work and good conduct.

Public Benefit

In setting the Academy's objectives and planning its activities, the Board of Governors has given careful consideration to the Charity Commission's general guidance on public benefit.

STRATEGIC REPORT

Achievements and performance

Review of activities

The academic year 2016/17 was the fourth year of operation for the School with pupils in Years 7, 8, 9 and 10. The School is very grateful for the continued support of Westminster City Council and the Education and Skills Funding Agency who have both facilitated the continued occupation of the current site at 17-23 Third Avenue whilst a more permanent site is secured. In order to accommodate our new Year 11 cohort this year we had a new temporary building installed over the summer. This has meant we have specialist science and food technology rooms in addition to three new classrooms and some additional break out space.

STRATEGIC REPORT (continued)

Achievements and performance (continued)

Review of activities (continued)

This year was the first year that pupils undertook a batch of formal qualifications and all who did so achieved a range of qualifications in Maths and ICT. They also began to study towards more qualifications that they will achieve by the end of their time with us.

We are currently in the process of exploring some new options for our permanent premises, including feasibility studies for sites within Westminster.

Going concern

After making appropriate enquiries, the Board of Governors has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Principal Accounting Policies.

Key financial performance indicators

The Finance and Premises Committee reviews key financial data, including performance indicators, at each of their meetings. A commentary on performance for the period is presented, with detailed management accounts that include the following information:

- ◆ Income to date versus budget to date comparisons, analysed by income heading.
- ◆ Expenditure to date versus budget to date comparisons, analysed by expenditure heading.
- ◆ Projected surplus/deficit for the year, analysed by income and expenditure headings.
- ◆ Bank and investment balances, both period end and current.

Staff costs represent the majority of the Academy Trust's expenditure and as such they are closely scrutinised. Actual staff costs are monitored monthly against budget with trends being extrapolated to provide expected year-end outcomes. Utility costs, including gas, electric and water, are also scrutinised to ensure efficient use of resources having regard to environmental impact.

STRATEGIC REPORT (continued)

Financial review

Financial report for the year

The financial position of the Academy at 31 August 2017 showed surplus funds of £59,245 (31 August 2016 – £238,938), consisting of unrestricted general funds of £nil (31 August 2016 – £nil), restricted ESFA revenue funds before LGPS pension deficit of £21,879 (31 August 2016 – £54,428) and after LGPS pension deficit of negative £103,121 (31 August 2016 – negative £15,572), restricted other revenue funds of £15,838 (31 August 2016 – £6,514), and restricted capital funds of £146,528 (31 August 2016 – £247,996) in respect of the carrying value of capitalised refurbishment works, furniture and equipment.

The results for the year are shown on page 25. The net movement in funds, before reflecting the increase in LGPS pension deficit of £55,000 (2016 - £59,000), is negative at £124,693 (31 August 2016 – positive £15,206). However, after reflecting the increase in LGPS deficit, the net movement in funds was negative at £179,693 (31 August 2016 – negative £43,794). The higher deficit in the year ended 2017 was partly due to operating in deficit, but predominantly in respect of restricted capital funds, namely the write off of temporary classrooms removed from site at the end of the year.

Reserves policy

Given the increase in the LGPS pension deficit during the year, the Academy has established a new reserves policy that requires a minimum level of restricted revenue reserves, before deduction of the pension deficit, of 1% of restricted revenue expenditure plus 1/7th of the value of the LGPS pension deficit. As at 31 August 2017, this equates to a minimum balance of £30,214 (£12,363 plus £17,857 in respect of the pension deficit). As at 31 August 2017, the restricted revenue reserves excluding pension deficit totalled £37,717.

Whilst it is acknowledged that the LGPS pension deficit has not crystallised, the increase will inform future contribution levels and this policy aims to mitigate the impact of higher contribution levels that may be imposed.

Financial and risk management objectives and policies

The Governors, with assistance from the Audit Committee, review the Academy's risk register on a regular basis. Policy development and maintenance is informed by this review.

Investment policy

At each of its meetings, the Finance and Premises Committee reviews the level of funds held. Throughout the period these funds were held at HSBC Bank plc.

The Finance and Premises Committee will approve any changes to the organisations and/or accounts in which the Academy's funds are invested. However, in doing so they will take a low risk approach to investment, particular at a time when investment returns are low, in order to protect the funds generated to date for the benefit of future years.

PRINCIPAL RISKS AND UNCERTAINTIES

With a maximum capacity likely to remain at the current 60 places, the revenue budget for operating the Academy is very tight. As a new school without historic reserves, cashflow is also a key risk and we are reliant on timely monthly payments from the ESFA and from the local authorities that we serve. The Governors are acutely aware of these risks but are confident that the Finance Department monitors the budget and cashflow as their highest priority. Good management of the Project Development Grant during the pre-opening phase ensured that there was a modest cash reserve available for the start of the Academy's first academic year. This reserve has helped and continues to help to mitigate these financial risks.

FUTURE ACTIVITIES AND PLANS

The Academy continues to work with the Education and Skills Funding Agency and with Westminster City Council in order to secure permanent premises and the Governors are very grateful for their continued support. Two sites are currently being investigated in order to determine a preferred site for development.

We are continuingly looking at developing our curriculum, in particular our qualifications offered at Key Stage 4, and looking at ensuring that our pupils get the opportunity to gain the skills and experiences that they need to prepare for the next steps in their education. As part of this we are undertaking a piece of work alongside the Tri-Borough in building closer links with Post 16 providers with the aim of better preparing our pupils for adulthood.

As the range and complexity of our pupils continues to change we are looking at refining and developing our knowledge and expertise to better support the wider needs of pupils joining us.

AUDITOR

In so far as the Governors are aware:

- ◆ there is no relevant audit information of which the Academy Trust's auditor is unaware; and
- ◆ the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Governors' report, incorporating a strategic report, approved by resolution of the Governors and signed on their behalf by:


Chairman of the Board of Governors

Date: 28.11.2017

Governance statement Year to 31 August 2017

Scope of responsibility

As Governors, we acknowledge we have overall responsibility for ensuring that the Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Governors has delegated the day-to-day responsibility to the Head of School, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Academy and the Secretary of State for Education. The Head of School is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Governors' report and in the statement of Governors' responsibilities. The Board of Governors has formally met six times during the period. Attendance during the year at meetings of the Board of Governors was as follows:

Governor	Meetings attended	Out of a possible
Dr Margaret Mountford (Chairman)	6	6
Mr Ade Adigun	5	6
Mrs Clare Alexander	4	6
Mrs Julia Burrows	5	6
Ms Elizabeth Carey	6	6
Mr Islam Chowdhury	5	6
Reverend Stephen Evans	5	6
Mr Steven Larcombe	5	6
Miss Kate Miller	6	6
Mr Robert Norton	0	6
Ms Kathryn Pugh (Executive Headteacher)	5	6
Mr Dominic Sunderland (Head of School)	3	6
Mr Richard Taylor	6	6

Governance statement Year to 31 August 2017

Governance (continued)

Governance reviews

The composition and effectiveness of the Board of Governors is reviewed annually. The Academy Trust is very fortunate to have a strong Board, the composition of which is consistent with the Articles of Association and brings a broad and varied knowledge and experience base to both full Board and Committee meetings. The Ofsted inspection report acknowledged and confirmed the strong governance in place. The Governors have a clear commitment to the provision of high quality education to pupils with speech, language and communication needs.

There will be a further review of the composition and effectiveness of the Board of Governors during the academic year 2017/18.

The Finance and Premises Committee is a sub-committee of the main Board of Governors, consisting of eight of those Governors. Its purpose is to support the Board in making decisions concerning the Academy's finances within the Committee's Terms of Reference. The Finance and Premises Committee has formally met six times during the year. Attendance during the year at meetings of the Committee was as follows:

Governor	Meetings attended	Out of a possible
Mr Ade Adigun	3	6
Ms Elizabeth Carey	6	6
Reverend Stephen Evans	5	6
Mr Steven Larcombe	5	6
Dr Margaret Mountford	6	6
Mr Robert Norton	0	6
Mr Dominic Sunderland (Head of School)	3	6
Mr Richard Taylor	6	6

The Audit Committee is a sub-committee of the main Board of Governors, consisting of six of the governors. Its purpose is to ensure that there is an appropriate system of internal control in place, that it is implemented and reviewed, and to recommend the audit plan and financial statements for the approval by the Board of Governors. The Audit Committee formally met two times during the period, attendance was as follows:

Governor	Meetings attended	Out of a possible
Mr Ade Adigun	2	2
Mrs Julia Burrows	1	2
Ms Elizabeth Carey	2	2
Mr Steven Larcombe	2	2
Dr Margaret Mountford	2	2
Ms Kathryn Pugh (Executive Headteacher)	2	2

Review of value for money

As Accounting Officer, the Head of School has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust's use of its resources has provided good value for money during the academic year, and reports to the Board of Governors where value for money can be improved, including the use on benchmarking data where available. The Accounting Officer for the Academy Trust has delivered and improved value for money during the year as follows:

Core funding for the school from the Education and Skills Funding Agency and from local authorities is modest as a result of the small pupil count. It is therefore of paramount importance to ensure that those funds are well managed and used only for expenditure that derives most benefit to pupils. There are regular meetings for senior staff to closely analyse curriculum spending to ensure any money spent has a direct impact on pupils achievement and engagement. The Finance Team ensure that high standards of probity are maintained and that all purchasing follows public procurement guidelines. To supplement these core funds, over the past year additional funding has been secured for a range of projects and initiatives such as gardening and jewellery making. We have been very fortunate to have benefitted from support from St Marylebone Educational Foundation, Waitrose, The Goldsmiths' Company, Heathside Charitable Trust and the Jack Petchey Foundation. The Academy is hugely grateful for the contributions from these organisations, all of whom have enabled an enriched educational experience for pupils.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Academy's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place at the Academy for the year ended 31 August 2017 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Governors has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year ended 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Governors.

The risk and control framework

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- ◆ comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Governors;
- ◆ regular reviews by the Finance and Premises Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- ◆ setting targets to measure financial and other performance;
- ◆ clearly defined purchasing (asset purchase or capital investment) guidelines;
- ◆ delegation of authority and segregation of duties; and
- ◆ identification and management of risks.

The Board of Governors has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Governors have appointed an Audit Committee and a Responsible Officer ('RO'). The RO's role, performed by Mrs Julia Burrows during the year, includes giving advice on financial matters and performing a range of checks on the Academy's financial systems. On an annual basis, the RO will report to the Governors on the operation of the systems of control and on the discharge of the Board of Governors' financial responsibilities. The RO has been assisted by the auditors who have performed the required RO checks during the period. The auditors prepared a report to the RO on their findings following their visit. Some recommendations were made but none that were deemed significant. The RO then reported to the Board of Governors and followed up on actions to ensure that those recommendations had been implemented by the Finance Team.

Review of effectiveness

As Accounting Officer, the Head of School has responsibility for reviewing the effectiveness of the system of internal control. During the year in question, the review has been informed by:

- ◆ the work of the Responsible Officer;
- ◆ the work of the Audit Committee;
- ◆ the work of the external auditor;
- ◆ the financial management and governance self assessment process;
- ◆ the work of the Senior Leadership Team within the Academy who have responsibility for the development and maintenance of the internal control framework.

Governance statement Year to 31 August 2017

Review of effectiveness (continued)

The Accounting Officer has advised the Audit Committee of the implications of his review of the system of internal control and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Board of Governors and signed on its behalf by:



(Chairman of Board of Governors)



(Accounting Officer)

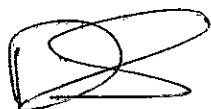
Approved on: 28.11.2017

Statement on regularity, propriety and compliance Year to 31 August 2017

As Accounting Officer of The St Marylebone Church of England Bridge School, I have considered my responsibility to notify the Academy Trust's Board of Governors and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the Academy Trust's Board of Governors are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Governors and the ESFA.



Accounting Officer

Date: 28.11.2017

Statement of Governors' responsibilities Year to 31 August 2017

The Governors (who act as trustees of the Academy Trust and are also the directors of the Academy Trust for the purposes of company law) are responsible for preparing the Governors' report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education and Skills Funding Agency (ESFA), United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Governors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Academy Trust and of its income and expenditure for that period. In preparing these financial statements, the Governors are required to:

- ◆ select suitable accounting policies and then apply them consistently;
- ◆ observe the methods and principles in the Charities' SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- ◆ make judgments and estimates that are reasonable and prudent;
- ◆ state whether applicable United Kingdom Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ◆ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Academy Trust will continue in operation.

The Governors are responsible for keeping proper accounting records that are sufficient to show and explain the Academy Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Academy Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Academy Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the Academy Trust applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the charity and financial information included on the Academy Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the Board of Governors and signed on its behalf by:


Chairman of Board of Governors

Date: 28.11.2017

Independent auditor's report on the financial statements to the Members of The St Marylebone Church of England Bridge School

Qualified opinion

We have audited the financial statements of The St Marylebone Church of England Bridge School (the 'charitable company') for the year ended 31 August 2017 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP 2015) and the Academies Accounts Direction 2016 to 2017.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion, except for the effect of the matter described in the Basis for qualified opinion section of our report, the financial statements:

- ◆ give a true and fair view of the state of the charitable company's affairs as at 31 August 201 and of its income and expenditure for the year then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006; and
- ◆ have been prepared in accordance with the Charities SORP 2015 and Academies Accounts Direction 2016 to 2017.

Basis for qualified opinion

Note 9 to the financial statements does not disclose the remuneration paid to the three individual Governors who were also employees of the Academy during the year ended 31 August 2017. The Governors have chosen to omit this information on the grounds of personal privacy. Such an omission is not compliant with the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

Basis for qualified opinion (continued)

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- ◆ the Governors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- ◆ the Governors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Governors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the Governors' report including the strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the Governors' report including the strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the financial statements are not in agreement with the accounting records and returns; or
- ◆ certain disclosures of Governors' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit

Responsibilities of Governors

As explained more fully in the Governors' responsibilities statement, the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.



Katharine Patel, Senior Statutory Auditor
for and on behalf of Buzzacott LLP, Statutory Auditor
130 Wood Street
London
EC2V 6DL

19 December 2017

Independent reporting accountant's assurance report on regularity to The St Marylebone Church of England Bridge School and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 26 October 2012 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The St Marylebone Church of England Bridge School during the period from 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The St Marylebone Church of England Bridge School and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The St Marylebone Church of England Bridge School and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The St Marylebone Church of England Bridge School and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The St Marylebone Church of England Bridge School's Accounting Officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of The St Marylebone Church of England Bridge School's grant funding agreement with the Secretary of State for Education dated 26 September 2012 and the Academies Financial Handbook, extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

Independent reporting accountant's report 31 August 2017

Approach (continued)

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- ◆ An assessment of the risk of material irregularity and impropriety across all of the Academy Trust's activities;
- ◆ Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- ◆ Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period from 1 September 2016 to 31 August 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Buzzacott LLP
Chartered Accountants
130 Wood Street
London
EC2V 6DL

19 December 2017

Statement of financial activities (including income and expenditure account and statement of total recognised gains and losses) Year to 31 August 2017

	Notes	Unrestricted general fund £	Restricted funds			2017 Total Funds £	2016 Total Funds £
			ESFA fund £	General fund £	Fixed assets fund £		
Income from:							
Donations and capital grants	1	291	—	13,360	40,156	53,807	86,857
Charitable activities							
. Funding for the Academy's educational operations	2	1,710	553,708	573,772	—	1,129,190	860,803
Investments	3	20	—	—	—	20	45
Total income		2,021	553,708	587,132	40,156	1,183,017	947,705
Expenditure on:							
Charitable activities:							
. Academy's educational operations	4	2,021	658,457	577,808	131,424	1,369,710	956,499
Total expenditure		2,021	658,457	577,808	131,424	1,369,710	956,499
Net (expenditure) income before transfers		—	(104,749)	9,324	(91,268)	(186,693)	(8,794)
Transfers between funds	14	—	10,200	—	(10,200)	—	—
Net (expenditure) income		—	(94,549)	9,324	(101,468)	(186,693)	(8,794)
Other recognised gains and losses							
Actuarial gains (losses) on defined benefit pension schemes	17	—	7,000	—	—	7,000	(35,000)
Net movement in funds		—	(87,549)	9,324	(101,468)	(179,693)	(43,794)
Reconciliation of funds							
Fund balances brought forward at 1 September 2016		—	(15,572)	6,514	247,996	238,938	282,732
Fund balances carried forward at 31 August 2017		—	(103,121)	15,838	146,528	59,245	238,938


All of the Academy Trust's income derived from continuing operations in the above two financial periods.

A Statement of Total Recognised Gains and Losses is not required as all gains and losses are included in the above Statement of Financial Activities.

Balance sheet 31 August 2017

	Notes	2017 £	2017 £	2016 £	2016 £
Fixed assets					
Tangible fixed assets	11		146,528		247,996
Current assets					
Debtors	12	155,238		249,294	
Cash at bank and in hand		<u>72,074</u>		<u>190,723</u>	
		227,312		440,017	
Current liabilities					
Creditors: amounts falling due within one year	13	<u>(189,595)</u>		<u>(379,075)</u>	
Net current assets			37,717		60,942
Net assets excluding pension scheme liability					
			184,245		308,938
Pension scheme liability	17		<u>(125,000)</u>		<u>(70,000)</u>
Total net assets			59,245		238,938
Funds of the Academy					
	14				
Restricted funds					
. Fixed assets fund			146,528		247,996
. Restricted ESFA fund			21,879		54,428
. Other restricted funds			15,838		6,514
. Pension reserve			<u>(125,000)</u>		<u>(70,000)</u>
Total restricted funds			59,245		238,938
Unrestricted income funds					
. General fund			<u>—</u>		<u>—</u>
Total funds			59,245		238,938

The financial statements on page 34 to 45 were approved by the Governors, authorised for issue and are signed on their behalf by:



Chairman of Board of Governors

Date: 28-11-2017

The St Marylebone Church of England Bridge School
Company Limited by Guarantee
Registration Number: 08270125 (England and Wales)

Statement of cash flows Year to 31 August 2017

		2017 £	2016 £
Net cash flows from operating activities			
Net cash (used in) provided by operating activities	A	(128,869)	158,260
Cash flows from investing activities	B	10,220	1,134
Change in cash and cash equivalents in the year		<u>(118,649)</u>	<u>159,394</u>
Reconciliation of net cash flow to movement in net funds:			
Cash and cash equivalents at 1 September 2016		190,723	31,329
Cash and cash equivalents at 31 August 2017	C	<u>72,074</u>	<u>190,723</u>

A Reconciliation of net expenditure to net cash flow from operating activities

	2017 £	2016 £
Net expenditure for the year (as per the statement of financial activities)	(186,693)	(8,794)
Adjusted for:		
Depreciation	73,840	68,653
Loss on disposal of fixed assets	57,584	—
Capital grants from DfE and other capital income	(40,156)	(59,247)
Interest receivable	(20)	(45)
Defined benefit pension scheme cost less contributions payable	60,000	25,000
Defined benefit pension scheme finance cost	2,000	(1,000)
Decrease (increase) in debtors	94,056	(68,199)
(Decrease) increase in creditors	(189,480)	201,892
Net cash (used in) provided by operating activities	<u>(128,869)</u>	<u>158,260</u>

B Cash flows from investing activities

	2017 £	2016 £
Interest received	20	45
Purchase of tangible fixed assets	(29,956)	(58,158)
Capital grants from DfE/ESFA	40,156	59,247
Net cash provided by investing activities	<u>10,220</u>	<u>1,134</u>

C Analysis of cash and cash equivalents

	2017 £	2016 £
Cash at bank and in hand	72,074	190,723
Total cash and cash equivalents	<u>72,074</u>	<u>190,723</u>

Principal accounting policies Year to 31 August 2017

Statement of accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of preparation

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The St Marylebone Church of England Bridge School meets the definition of a public benefit entity under FRS 102.

The financial statements are presented in sterling and rounded to the nearest pound.

Going concern

The Governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

Principal accounting policies Year to 31 August 2017

Income (continued)

Grants (continued)

The General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All expenditure is stated net of recoverable VAT.

Principal accounting policies Year to 31 August 2017

Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy Trust's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost/valuation of each asset on a straight-line basis over its expected useful economic life, as follows:

Building improvements	20% per annum
Furniture and equipment	20% per annum
Motor vehicles	20% per annum

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows:

Principal accounting policies Year to 31 August 2017

Financial instruments (continued)

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 17, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

Principal accounting policies Year to 31 August 2017

Pensions benefits (continued)

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency, Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted ESFA funds comprise all grants received from the Education and Skills Funding Agency.

Other restricted funds comprise all other restricted funds received and include grants from the Local Authority and Westminster City Council.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical accounting estimates and areas of judgement (continued)

Critical accounting estimates and assumptions (continued)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 17, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Notes to the financial statements Year to 31 August 2017

1 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Restricted fixed assets funds £	2017 Total funds £	2016 Total funds £
Capital grants	—	—	40,156	40,156	59,247
Other donations	291	13,360	—	13,651	27,610
	291	13,360	40,156	53,807	86,857

2 Funding for Academy's educational operations

	Unrestricted funds £	Restricted funds £	2017 Total funds £	2016 Total funds £
DfE / ESFA revenue grant				
. General Annual Grant (GAG)	—	506,138	506,138	388,095
. Start up Grants	—	6,000	6,000	21,500
. Other DfE / ESFA grants	—	41,570	41,570	41,524
	—	553,708	553,708	451,119
Other government grants				
. Local authority grants	—	573,172	573,172	408,644
	—	573,172	573,172	408,644
Other income from the Academy Trust's educational operations	1,710	600	2,310	1,040
	1,710	1,127,480	1,129,190	860,803

3 Investment income

	Unrestricted funds £	Restricted funds £	2017 Total funds £	2016 Total funds £
Interest receivable	20	—	20	45
	20	—	20	45

4 Expenditure

	Staff costs (note 8) £	Non pay expenditure		2017 Total funds £	2016 Total funds £
		Premises £	Other costs £		
Academy's educational operations					
. Direct costs	566,540	—	47,142	613,682	442,388
. Support costs	513,357	42,306	200,365	756,028	514,111
Total expenditure	1,079,897	42,306	247,507	1,369,710	956,499

	2017 Total funds £	2016 Total funds £
Expenditure during the year includes:		
Fees payable to auditor		
. Statutory audit	3,600	5,030
Depreciation	73,840	68,653

Included within expenditure is the following transaction:

	Total Amount £	Explanation
Fixed asset losses	57,584	This relates to the disposal of a single storey SIBCAS portacabin on 31 August 2017 to provide space for the installation of a two-storey portacabin purchased on behalf of the school by the ESFA.

5 Charitable activities - Academy's educational operations

	2017 Total funds £	2016 Total funds £
Direct costs	613,682	442,388
Support costs	756,028	514,111
	1,369,710	956,499

	2017 Total funds £	2016 Total funds £
Analysis of support costs		
Support staff costs	513,357	351,449
Depreciation	73,840	68,653
Technology costs	9,492	3,700
Premises costs	42,306	46,445
Other support costs	113,420	38,834
Governance costs	3,613	5,030
Total support costs	756,028	514,111

Notes to the financial statements Year to 31 August 2017

6 Governance costs

	Unrestricted funds £	Restricted funds £	2017 Total funds £	2016 Total funds £
Auditor's remuneration:				
· Audit of financial statements	—	3,600	3,600	5,030
Other governance costs	—	13	13	—
	—	3,613	3,613	5,030

7 Comparative information

Analysis of income and expenditure in the year ended 31 August 2016 between restricted and unrestricted funds:

	Unrestricted general fund £	Restricted funds			2016 Total Funds £
		ESFA £	General £	Fixed assets fund £	
Income from:					
Donations and capital grants	316	—	27,294	59,247	86,857
Charitable activities					
· Funding for the Academy's educational operations	1,040	451,119	408,644	—	860,803
Investments	45	—	—	—	45
Total income	1,401	451,119	435,938	59,247	947,705
Expenditure on:					
Charitable activities:					
· Academy's educational operations	1,479	462,005	424,362	68,653	956,499
Total expenditure	1,479	462,005	424,362	68,653	956,499
Net (expenditure) income before transfers	(78)	(10,886)	11,576	(9,406)	(8,794)
Transfers between funds	—	6,151	(5,062)	(1,089)	—
Net (expenditure) income	(78)	(4,735)	6,514	(10,495)	(8,794)
Other recognised gains and losses					
Actuarial losses on defined benefit pension schemes	—	(35,000)	—	—	(35,000)
Net movement in funds	(78)	(39,735)	6,514	(10,495)	(43,794)

8 Staff costs

(a) Staff costs

Staff costs during the year were:

	2017 £	2016 £
Wages and salaries	626,698	411,076
Social security costs	61,854	32,786
Pension costs	137,961	69,238
	826,513	513,100
Staff costs recharged by The St Marylebone Church of England School	161,571	196,271
Other agency staff costs	91,813	42,647
	1,079,897	752,018

During the year, the Academy employed its own teachers, including the Head of School, and support staff. In addition, the Academy utilised staff resources from its parent company, The St Marylebone Church of England School. Staff utilised from the parent company were recharged at cost, including social security and pension contributions.

(b) Staff numbers

The average number of persons (including the senior management team) employed by the charitable company during the year ended 31 August 2017 was as follows:

Charitable activities	2017	2016
Teaching and management	12	6
Administration and support	11	10
	23	16

(c) Higher paid staff

The number of employees whose emoluments fell within the following bands was:

	2017 No	2016 No
£60,001 - £70,000	—	1
£70,001 - £80,000	1	—

The above employee participated in the Teachers' Pension Scheme. During the year ended 31 August 2017 pension contributions for this staff member amounted to £11,987 (2016 - £11,358).

(d) Key management personnel

The key management personnel of the Academy Trust comprise the Governors and the senior leadership team as listed on page 1. The total amount of employee benefits (including employee pension contributions) received by key management personnel for their services to the Academy Trust was £248,475 (2016 - £236,408).

9 Governors' remuneration and expenses

The Head of School and Staff Governors only receive remuneration in respect of services they provide in undertaking their roles as employees and not in respect of their services as Governors. The value of Governors' remuneration for the year in total was £171,219 (2016 – £163,020). The remuneration of the highest paid Governor, the Head of School, for the year was £73,339 (2016 – £68,923).

Other Governors did not receive any payments, or expenses, from the Academy in respect of their role as Governors (2016 – none).

Other related party transactions involving the Governors are set out in note 19.

10 Governors' and Officers' insurance

As recommended by the Department for Education, the Academy has joined the Risk Protection Arrangement (RPA) to protect Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. Membership provides cover up to £5,000,000 on any one claim. The cost of the entire insurance package and RPA membership for the year ended 31 August 2017 was £980 (2016 – £925).

11 Tangible fixed assets

	Building improvements £	Furniture and equipment £	Motor vehicles £	Total funds £
Cost				
At 1 September 2016	279,605	81,087	37,575	398,267
Additions	20,100	9,856	—	29,956
Disposals	(71,980)	—	—	(71,980)
At 31 August 2017	227,725	90,943	37,575	356,243
Depreciation				
At 1 September 2016	113,917	26,960	9,394	150,271
Charge in year	48,301	18,024	7,515	73,840
Eliminated on disposal	(14,396)	—	—	(14,396)
At 31 August 2017	147,822	44,984	16,909	209,715
Net book value				
At 31 August 2017	79,903	45,959	20,666	146,528
At 31 August 2016	165,688	54,127	28,181	247,996

The school building at Third Avenue is a temporary site, made available to the Academy by the Lord Mayor and Citizens of the City of Westminster. Given the short-term nature of the occupation, no value has been included for these buildings in these financial statements, other than the cost of improvements carried out during this and previous periods, which amounted to a cost of £86,736 (2016 – £138,616).

11 Tangible fixed assets (continued)

The school buildings at Blandford Street are available to the Academy for use under a licence agreement, the parties to which are the Academy, its parent company The St Marylebone Church of England School, and the Rector and Churchwardens of the Ecclesiastical Parish of St Marylebone with Holy Trinity St Marylebone. The latter party holds an agreement for lease from The Lord Mayor and citizens of the City of Westminster who in turn hold a head lease from the Howard de Walden Estate. As such, no value has been included for these buildings in the financial statements other than the cost of improvements carried out during previous periods, at a cost of £140,989 (2016 – £140,989).

The continuing permission of the Rector and Churchwardens is pursuant to, and subject to, their charitable objects and is part of the Church of England's contribution to provide state funded education in partnership with the government. The licence delegates aspects of the management of the land (and buildings) to the Academy for the time being, but does not vest any rights over the land in the Academy. Having considered the factual matrix under which the Academy is occupying the land (and buildings) the Governors have concluded that the value of the land and buildings occupied by the Academy will not be recognised on the balance sheet.

12 Debtors

	2017 £	2016 £
Trade debtors	27,568	35,541
VAT recoverable	5,216	11,558
Prepayments and accrued income	122,454	202,195
	155,238	249,294

13 Creditors: amounts falling due within one year

	2017 £	2016 £
Trade creditors	12,418	66,152
Taxation and social security	16,046	10,763
Amounts due to St Marylebone Church of England School	134,546	279,713
Accruals and deferred income	26,585	22,447
	189,595	379,075

	2017 £	2016 £
Deferred income at 1 September 2016	13,902	10,000
Released during the year	(13,902)	(10,000)
Resources deferred during the year	15,333	13,902
Deferred income at 31 August 2017	15,333	13,902

Deferred income consists of £12,000 in respect of funding received in connection with year groups not yet admitted and £3,333 in respect of receipts from a sales invoice raised in advance.

14 Funds

	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers, gains and losses £	Balance at 31 August 2017 £
Restricted ESFA funds					
. General Annual Grant (GAG)	54,428	506,138	(548,887)	10,200	21,879
. Start up grant	—	6,000	(6,000)	—	—
. Pupil Premium	—	29,249	(29,249)	—	—
. Other grants	—	12,321	(12,321)	—	—
. Pension reserve	(70,000)	—	(62,000)	7,000	(125,000)
	<u>(15,572)</u>	<u>553,708</u>	<u>(658,457)</u>	<u>17,200</u>	<u>(103,121)</u>
Other restricted funds					
. Local authority grants	—	573,172	(573,172)	—	—
. Other restricted funds	6,514	13,960	(4,636)	—	15,838
	<u>6,514</u>	<u>587,132</u>	<u>(577,808)</u>	<u>—</u>	<u>15,838</u>
Fixed assets fund					
. DfE/ESFA capital grants	247,996	40,156	(131,424)	(10,200)	146,528
	<u>247,996</u>	<u>40,156</u>	<u>(131,424)</u>	<u>(10,200)</u>	<u>146,528</u>
Total restricted funds	<u>238,938</u>	<u>1,180,996</u>	<u>(1367,689)</u>	<u>7,000</u>	<u>59,245</u>
Unrestricted funds					
. General funds	—	2,021	(2,021)	—	—
Total unrestricted funds	<u>—</u>	<u>2,021</u>	<u>(2,021)</u>	<u>—</u>	<u>—</u>
Total funds	<u>238,938</u>	<u>1,183,017</u>	<u>(1,369,710)</u>	<u>7,000</u>	<u>59,245</u>

The specific purposes for which the funds are to be applied are as follows:

ESFA revenue grant fund and other restricted funds

ESFA grants consist of monies received for the pre-opening development and post-opening operation of the Academy Trust. Local authority top-up funding consists of monies received for the post-opening operation of the Academy.

General Annual Grant

Under the funding agreement with the Secretary of State, the Academy was not subject to a limited amount of GAG that it could carry forward at 31 August 2017.

Restricted fixed asset fund

Restricted fixed asset funds represent capital grants receivable, for the purchase of capital items, less depreciation charged in the period.

15 Analysis of net assets between funds

	Unrestricted fund £	Restricted ESFA and restricted general funds £	Restricted fixed asset fund £	Total 2017 £
Fund balances at 31 August 2017 are represented by:				
Tangible fixed assets	—	—	146,528	146,528
Current assets	—	227,312	—	227,312
Current liabilities	—	(189,595)	—	(189,595)
Pension scheme liability	—	(125,000)	—	(125,000)
Total net assets	—	(87,283)	146,528	59,245

16 Members' liability

Each member of the Academy Trust undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

17 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Westminster City Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

17 Pension and similar obligations (continued)

Teachers' Pension Scheme (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- ◆ employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge);
- ◆ total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million;
- ◆ an employer cost cap of 10.9% of pensionable pay will be applied to future valuations; and
- ◆ the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.48%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £51,651 (2016 – £26,345).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

17 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS)

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £38,413, of which employer's contributions totalled £26,309 and employees' contributions totalled £12,104. Following completion of the triennial actuarial valuation as at 31 March 2016, employer contribution rates increased from 1 April 2017 to 16.3% (from 11.5%).

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal Actuarial Assumptions	At 31 August 2017	At 31 August 2016
Rate of increase in salaries	4.2%	4.1%
Rate of increase for pensions in payment / inflation	2.7%	2.3%
Discount rate for scheme liabilities	2.6%	2.2%
Inflation assumption (CPI)	2.7%	2.3%
Commutation of pensions to lump sums	50%	50%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2017 Years	At 31 August 2016 Years
<i>Retiring today</i>		
Males	24.4	22.1
Females	26.0	25.3
<i>Retiring in 20 years</i>		
Males	26.7	24.4
Females	28.3	27.7

Sensitivity analysis – impact on the net pension liability arising from a change in assumptions	At 31 August 2017 £'000	At 31 August 2016 £'000
Discount rate +0.1%	(7)	(3)
Discount rate -0.1%	7	3
Mortality assumption – 1 year increase	7	3
Mortality assumption – 1 year decrease	(7)	(3)

17 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (continued)

The Academy's share of the assets and liabilities in the scheme were:

	Fair value at 31 August 2017 £'000	Fair value at 31 August 2016 £'000
Equities	68	29
Bonds	12	6
Property	8	4
Cash and other liquid assets	1	—
Total market value of assets	89	39
Present value of scheme liabilities		
. Funded	(214)	(109)
Deficit in scheme	(125)	(70)

The actual return on scheme assets was £11,000 (2016 - £2,000).

	2017 £'000	2016 £'000
Amounts recognised in statement of financial activities		
Current service cost	86	43
Interest cost	2	—
Total operating charge	88	43

Analysis of pension finance

Expected return on pension scheme assets	1	1
Interest on pension liabilities	(3)	(1)
Pension finance costs	(2)	—

	2017 £'000	2016 £'000
Changes in the present value of defined benefit obligations were as follows:		
At 1 September 2016	109	21
Current service cost	86	43
Interest cost	3	1
Employee contributions	12	9
Actuarial loss	4	35
At 31 August 2017	214	109

17 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (continued)

Changes in the fair value of the Academy's share of scheme assets:	2017 £'000	2016 £'000
Fair value of scheme assets at 1 September 2016	39	10
Interest income	1	1
Return on assets less interest	10	1
Other actuarial gains	1	—
Employer contributions	26	18
Employee contributions	12	9
At 31 August 2017	89	39

18 Ultimate control

The St Marylebone Church of England School, a Charitable Company registered in England and Wales (Company Registration Number 07719620), is the ultimate parent undertaking of The St Marylebone Church of England Bridge School. The parent company exercises control by virtue of its ability to appoint the majority of Governors within the subsidiary company.

19 Related party transactions

Owing to the nature of the Academy Trust's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, transactions may take place with organisations in which a member of the Governor has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

The financial statements do not include disclosure of transactions between the Academy Trust and The St Marylebone Church of England School. This is because, as the Academy Trust is under the control of The St Marylebone Church of England School, the Academy Trust is treated as a subsidiary and is exempt from the requirement to disclose such transactions under Financial Reporting Standard 102.

Consolidated accounts for the Group are available from the Academy Trust's registered office, as listed on page 1.

No other related party transactions took place during the period of account.